MUNICIPAL COOPERATION COALITION ACCORDS

2026 – 2031 COUNCIL TERM

114TH ANNIVERSARY

2026: The Year Of Decisive Action
to fix **Local Government** and
Transform the Economy

MUNICIPAL CO-OPERATION ACCORD

for the government of

[NAME OF MUNICIPALITY] ([CODE])

[PROVINCE]

between the political parties and independent councillors who have signed it

for the 2026–2031 term of the municipal council

Final · 24 November 2026 · This Accord carries confidence and supply within it, at Article 13; the separate Confidence and Supply Agreement falls away

Municipality	
Province	
Date of the election	4 November 2026
Date of this Accord	

This Accord is a political commitment made in good faith between the parties who sign it, and made in public. The council and its officials continue to take every decision the law entrusts to them.

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PREAMBLE

We, the parties and councillors who sign this Accord,

recalling that on 4 November 2026 the voters of this municipality gave no party a majority, and by doing so asked us to govern together;

recognising that the residents we serve want water in the tap, lights that stay on, clean streets, safe neighbourhoods, work, and a council that can account for their money;

mindful that the country has seen councils fail when parties put positions before people, and determined that this council shall not be one of them;

remembering with sorrow the residents and councillors, of every party, whose lives were lost in the period of the election, and rejecting violence and intimidation in our politics;

respecting one another's separate identities, histories and programmes, and seeking what we hold in common rather than what divides us;

affirming the Constitution of the Republic and the developmental duties it gives to local government;

have agreed to work together for the whole of this council's term, in the manner and for the purposes set out below.

Article 1 What this Accord is

1.1 This Accord records what we have promised one another and, through one another, the residents. It is a political commitment, kept by good faith and by the judgement of the voters.

1.2 It works within the Constitution and the law. The council, its committees, the municipal manager and the officials keep every power and duty the law gives them, and each councillor continues to act on his or her own conscience and judgement. Where this Accord and the law differ, we follow the law.

1.3 What we agree here we will carry out through the council's proper processes: its development plan, its budget and its rules.

1.4 In this Accord, "we" and "the parties" mean everyone who has signed it; "the council" means the municipal council; and "the term" means the council's term that began with the 2026 election.

Article 2 Our shared purpose

2.1 We will work together so that this municipality:

(a) provides reliable, affordable basic services in every ward, beginning with the communities that have waited longest;

(b) reduces poverty, hunger, unemployment and inequality through local economic development, decent work, skills, food security, land and housing;

(c) builds safer, healthier and more integrated communities, undoes the settlement patterns of apartheid, and prepares for a changing climate;

(d) is capable, ethical and financially sound, and looks after its assets, and is able to deliver essential services itself;

(e) plans its infrastructure for all residents according to their needs, including the people it does not yet reach and the growth that is coming; and

(f) governs with its residents, through ward structures that work, regular public reporting, and open doors.

Article 3 Our commitments to residents

3.1 **The first hundred days.** We will hold ward meetings, publish every councillor's contact details, and agree ward priorities with residents. We will have an honest report on the state of the municipality prepared and published, present it at a public imbizo, and adopt a costed plan to put right what it finds.

3.2 **Services that work.** We will support a ward-by-ward repair programme for water leaks, sewer spills, streetlights, potholes, drains and dumping, with a public system for reporting and tracking faults; a schedule for maintaining and renewing infrastructure, with money set aside for it; and regular public figures on water quality, losses, outages and response times.

3.3 **No household left without the basics.** We will have the register of households in need brought up to date, and work towards relief that reaches those households without their having to apply for it again and again. Tariffs will be published in plain language, bills will be accurate, and households in difficulty will be offered fair arrangements.

3.4 **Water and sanitation first.** Water and sanitation will come first in the capital budget, and the water service will remain a public service.

3.5 **Land, housing and a fairer town**. Within the first hundred days we will support the publication of a register of the land the municipality owns. Within the first budget year we will support the release of suitable municipal land for housing and for ownership, with women-headed households, young people and persons with disabilities among the first to benefit; the use of the municipality's planning and land-release powers for inclusionary housing and inclusionary development near places of work; and a review of the spatial plan so that people can live closer to where they work.

3.6 **Work and enterprise.** We will align the council's plans and spending with local jobs; support small businesses, co-operatives, informal traders and township and rural enterprises; open pathways into work for young people; build and maintain infrastructure including through partnerships, and see that the council pays those it owes within thirty days.

3.7 **Women, young people, older persons and persons with disabilities.** We will support a funded youth programme; fair representation of women in the offices each party holds; a council that is accessible to older persons and persons with disabilities, with a desk and a budget line for their needs; and firm action, with the responsible authorities, against gender-based violence.

3.8 **Safer and cleaner communities.** We will work with the police and the community on safety, enforce by-laws fairly and equally for everyone, act against illegal dumping, and keep the municipality ready for floods, drought, fire and heat.

3.9 **Traditional and community leadership.** Where traditional and Khoi-San leaders take part in the council, we will work with them in a spirit of consultation, and we will work with ward committees, unions, civic bodies, faith communities, business and organisations of women and of young people.

3.10 Annexure A sets out the priorities, targets and dates for this municipality, which we will complete together and review every year.

3.11 **The planning lekgotla and the five-year plan**. Within sixty days of the first sitting of the council we will hold a planning lekgotla to adopt a five-year plan for the municipality, giving effect to the commitments in Articles 3, 4 and 5 of this Accord and including a financial plan, a revenue plan and an infrastructure plan. The annual budget, every adjustment budget and the integrated development plan must align with that plan, which does not displace the statutory process for the adoption of the integrated development plan. Each budget and adjustment budget cycle must invite every party to make written inputs, and within the framework of financial sustainability and the five-year plan every reasonable effort will be made to accommodate them. The plan, and the key performance indicators adopted with it, are presented publicly.

3.12 **The infrastructure of this municipality.** Annexure E records the infrastructure that has been built in this municipality, what is under construction, what is planned, what is funded and not yet started, and what has to be maintained or refurbished. We will complete it together before signing, from the council's asset register, its audited annual financial statements and its Division of Revenue allocations; we will publish it with this Accord; and we will report against it in each quarterly account to residents under 11.2. No party claims a project in Annexure E as the work of one party alone.

Article 4 The local economy, public services and workers

4.1 **A council that builds the local economy.** We see the municipality as a builder of the local economy as well as a provider of services. We will support the servicing and release of land for industry and production, the use of the council's purchasing power, within the law, to grow local manufacturing and enterprises owned by black people, women, young people and persons with disabilities, and apprenticeships and learnerships in the trading services. We will make the municipality investable: infrastructure upgraded and maintained, public spaces clean, and development planning approvals digitised and fast-tracked against published turnaround times. And we will reduce the administrative burden and the compliance requirements that fall on small, medium and micro enterprises, township-based businesses and informal traders, without weakening any protection of health, safety, labour standards or the environment.

4.2 **Public services provided by the public.** We will ask the council to look, with organised labour, at how each of its services is provided, and to prefer providing a service itself, or bringing it back in-house, wherever the council has or can build the capacity to do so at a cost and quality that serves residents better. We will support the rebuilding of the council's own technical and artisan skills.

4.3 **What a service earns goes back into that service.** We will support keeping the income from water, sanitation, electricity and refuse services separate in the council's books, so that it is spent first on running, maintaining and extending the service it comes from, and so that residents can see what each service costs and earns. Help for poorer households through fair cross-subsidy will continue.

4.4 **Respect for workers.** We will support the right of the council's workers, and of the workers of its contractors and sub-contractors, to join a union, to organise and to bargain. The council will bargain in good faith with its recognised unions and honour the agreements reached. We will ask that the council's contracts require the same respect for workers' rights and for the labour laws from every contractor and sub-contractor, and that participants in public employment programmes and community health workers are treated fairly.

Article 5 Clean and capable government, and zero tolerance of corruption

5.1 We will support the appointment of capable people through fair and open processes, in an administration that reflects the people it serves.

5.2 The appointment of the municipal manager is a decision of the council. We will consult one another through the Co-operation Council before that decision is taken and will seek a common position on it, and the appointment will be made on merit, through a competitive process that complies with the Local Government: Municipal Systems Act and the regulations on the appointment and conditions of employment of senior managers. Once appointed, we will respect the municipal manager's authority over the administration. None of us will instruct officials outside the proper channels, or involve ourselves in the appointment of any other member of staff, or in the award of any tender.

5.3 We will support a public accounts committee chaired by a councillor who is not in the executive, open publication of procurement and contract information, prompt action on the findings of the Auditor-General, and consequences for wrongdoing, starting with our own.

5.4 We will support the council planning and budgeting together with the district, the province and national government through the District Development Model.

5.5 We will restore the municipality's finances. We commit to a fully funded budget in the 2027/28 financial year and to the adoption, within that year, of an implementation plan for infrastructure funding, reported on publicly each quarter.

5.6 We will support the professionalisation of the municipal administration and entities, in the context of the professionalisation framework, minimum competency rules, statutory responsibilities for municipal managers and senior managers, professional bodies, training institutions and emerging digital reforms.

Article 6 How we work together

6.1 We will consult one another in good time on major decisions, share information openly, and keep our word. Each party keeps its own identity and brand, and its own caucus.

6.2 **We establish a Co-operation Council.** Each party is represented in it by its caucus leader, who carries that party's single voice; the mayor, the deputy mayor, the speaker, the leader of executive business and the chairperson and deputy chairperson of the joint caucus attend by virtue of their offices and do not carry a further voice for the party that holds them. It will meet at least monthly, or more often as any party requires, take its decisions by sufficient consensus among the parties, keep a short record, and watch over the progress of this Accord. It advises us; it does not take the council's decisions.

6.3 Our councillors will meet together before each ordinary sitting of the council to prepare and, as far as we can, to agree our approach.

6.4 **Portfolio Caucuses.** We will establish a Portfolio Caucus for each executive portfolio, consisting of the member of the mayoral committee responsible for the portfolio, the chairperson of the corresponding section 79 committee and the councillors of the parties serving on that committee. A Portfolio Caucus may co-opt a ward councillor of a party whose residents are affected by a matter before it. It is chaired by the member of the mayoral committee and meets before each sitting of the section 79 committee, so that a matter is engaged by the parties before it proceeds to the committee, to the joint caucus and to the council.

6.5 **No ambushes, and the caucus break.** We apply, as a non-negotiable principle of this Accord, that there are no ambushes and no surprises between us. Where a matter stands to be voted on in the council and there is no agreed position among the parties, any party may require a caucus break for the joint caucus to establish one before the vote is taken.

6.6 **The joint caucus**. The councillors of the parties meeting together under 6.3 constitute the joint caucus, which adopts its own rules, endorsed by the Co-operation Council. It elects a chairperson and a deputy chairperson, who may not be from the same party, and neither of whom may be from the party that holds the office of mayor. Where we so agree, the office of chairperson rotates annually between the two largest caucuses in the coalition.

6.7 **Section 79 committees.** As a general principle, the chairperson of a section 79 committee should not be from the same party as the member of the mayoral committee responsible for the corresponding executive portfolio. Where a council has too few committees for this principle to be applied, we may agree otherwise in writing in Annexure B.

6.8 **Motions in the council.** None of us will table a motion in the council that is contrary to an agreed position of the coalition government, or that concerns a matter on which this Accord contains a commitment, without first bringing it to the Co-operation Council. A motion on a ward or constituency matter that does not cut across this Accord may be tabled freely, and we will inform one another of such motions as a courtesy.

Article 7 Stability and trust

7.1 **We intend this partnership to last the whole term.** When we differ, we will talk to one another before we do anything else, and we will use Article 10 before any of us takes a difference to the floor of the council.

7.2 We will not move or support the removal of a councillor who holds an office under Annexure B unless we have first tried to resolve the matter under Article 10, or the law requires it, or the councillor's own party asks for it.

7.3 **Each party chooses its own people.** When a party tells the Speaker and the Co-operation Council in writing that it wishes to replace one of its own councillors in an office allocated to it under Annexure B, the rest of us will support that choice at the next sitting at which it can properly be dealt with. None of us will use our votes to overturn another party's choice about its own people.

7.4 **Public confidence comes first.** Everyone is presumed innocent until a court decides otherwise. In that spirit, and to protect the standing of the council, we agree that where a councillor holding an office under Annexure B is formally charged in a criminal court with corruption, fraud, theft, or a violent or sexual offence, his or her party will ask the councillor to step aside from that office, while keeping the seat, until the matter is concluded, and will propose a replacement. If the charge falls away or the councillor is acquitted, the party may propose his or her return. This applies to all of us equally.

7.5 **Motions of no confidence.** We will vote together to defeat every motion of no confidence in, or for the dissolution of, the council or its office bearers, and none of us will table such a motion, except that a motion may be contemplated where there has been serious misconduct or malfeasance by an office bearer, or a material breach of this Accord has been found under Article 10, and the matter has first been taken through the Co-operation Council and the provincial structures of the parties.

Article 8 Respect

8.1 We will treat one another, the residents and the council's staff with respect. No one is to be demeaned or excluded because of race, gender, sex, sexual orientation, disability, religion, language, origin or any other such ground, in the council, in its administration or in its services.

8.2 We will keep to the Code of Conduct for Councillors, declare our interests, and never use public office for private gain.

8.3 We reject political violence and intimidation, and we will say so together whenever it occurs.

8.4 We will raise our differences with one another directly and through this Accord, rather than through public attacks. Each party remains free to speak for its own policies.

8.5 One government, and how it speaks. The government formed under this Accord is a coalition government. None of us may claim ownership of the coalition, or of a department, office or programme over which our office bearer presides, and we commit ourselves to a culture of collective, multi-party ownership of the plans, programmes and successes of the municipality's departments. Official communication of the municipality must advance the governance

programme and the agreed positions of the coalition government, and not the positions of any single party. Each party remains free to speak for its own policies, on giving the Co-operation Council forty-eight hours' written notice before speaking publicly on a matter on which this Accord contains a commitment.

Article 9 Offices and representation

9.1 Annexure B records which party will nominate to each office and committee, as we have agreed, having regard to ability, integrity, the representation of the municipality's communities, and the fair representation of women and young people. We will support one another's nominees in the council.

9.2 The election or appointment to each office is made by the council or the office-bearer the law names, in the way the law provides.

Article 10 Resolving differences

10.1 A party with a concern will raise it in writing with the Co-operation Council, which will meet within five working days, or sooner if the matter is urgent.

10.2 If the matter is not settled there within ten working days, the senior leaders named in Annexure C will meet to settle it.

10.3 If it is still not settled, we will ask a respected person we all trust to help us find agreement.

10.4 Throughout, the council continues its work, and services to residents are not interrupted.

10.5 A report or matter standing on a council agenda may be withdrawn for the procedure in this Article only by agreement in the Co-operation Council. No concern raised under this Article delays the tabling, consideration or adoption of an annual budget, an adjustment budget, the rates and tariffs resolutions, the integrated development plan, or any matter carrying a deadline fixed by statute or by the Minister, and the undertakings in Article 13 are unaffected by the raising of a concern.

Article 11 Answering to the people

11.1 We will publish this Accord and its Annexures within seven days of signing them, and any change we make to them.

11.2 We will report to residents every quarter on what has been done and what has not, hold a public review at the mid-point of the term, and publish a report at its end. Where we fall short we will say so, say why, and say what we will do about it.

Article 12 Joining, leaving and duration

12.1 This Accord begins when the last of us has signed it and lasts for the term.

12.2 Another party or independent councillor may join it with the agreement of all of us.

12.3 A party that wishes to leave will tell the others in writing, with its reasons, and will give at least fifteen working days so that we can try, under Article 10, to resolve what has gone wrong. If a party leaves, the others may continue the Accord among themselves.

12.4 We may change this Accord at any time by agreement of all of us, in writing.

12.5 We will review this Accord six months after the date of its implementation, with a view to improving its functioning in the light of any difficulty that has arisen, and any change agreed at that review takes effect on the signature of the parties.

Article 13 Parties that support government from outside. Confidence and Supply.

13.1 **Two footings under one Accord.** A party to this Accord takes part on one of two footings, which is recorded against its name in Annexure C: as a party in the government of the council, or as a party that supports the government of the council from outside it. A party on either footing is bound by Articles 1 to 12 in full. Clauses 13.2 to 13.7 apply to a party supporting from outside, and to that party alone.

13.2 **What a supporting party undertakes.** A party supporting the government from outside undertakes, for the duration of the term, to vote for the annual budget and every adjustment budget; to vote for the integrated development plan and the rates and tariffs resolutions necessary to fund it; to vote against any motion of no confidence in the mayor, the speaker or the executive brought otherwise than under Article 7.5; and to ensure that its councillors are present for every vote on those matters. Where it is unable to support a budget measure after the procedure in 13.4 has been exhausted, it will abstain and not vote against, so that the measure is not defeated and its objection stands on the record.

13.3 **What a supporting party receives**. The government of the council undertakes to consult a supporting party before the budget and the integrated development plan are tabled and before any major policy choice is taken; to give it the same documents, at the same time, as a party in the government receives; to invite it to the Co-operation Council, to the joint caucus and to the relevant Portfolio Caucus; and to support it for the chair of the public accounts committee or of a section 79 committee, as we agree. A supporting party takes no seat on the mayoral committee and no executive portfolio, and bears no collective responsibility for the decisions of the executive.

13.4 **Disagreement on a budget measure.** A supporting party that objects to a budget, an adjustment budget, a tariff or an associated financial decision will file its objection in writing not less than twenty-one days before the council vote. The Co-operation Council will meet on it within five working days and, failing agreement, the matter is referred to the senior leaders named in Annexure C within a further five working days. Clause 13.2 then applies.

13.5 **Independence**. A supporting party keeps its own caucus, its own leadership, its own mandates and its own line of accountability to its own structures, and may form and communicate its own positions within the council and to the public. Consultation under this Accord is not a requirement of permission. A clearly expressed disagreement is not of itself a breach of this Accord, provided that the party has given the Co-operation Council forty-eight hours' written notice before speaking publicly on a matter on which this Accord contains a commitment. Annexure D records which matters are so covered and which are matters of free action.

13.6 **Moving between the two footings.** A party may move from supporting the government to sitting in it, or from sitting in it to supporting it, by written agreement among the parties recorded as an amendment to Annexure C. No new instrument is required and no term of this Accord falls away on such a move.

13.7 **Oversight and remedies preserved**. Nothing in this Article limits the lawful oversight functions of any councillor or of the public accounts committee, the right of any party to demand an investigation into serious misconduct or material breach, or the remedies available to any party where such a breach is found. A finding of material breach releases a party from the undertakings in 13.2 in respect of the party in breach.

In witness of which we have signed this Accord, in good faith, on the dates shown.

SIGNATURES

One block for each party. Each signatory confirms that his or her party has approved this Accord.

Party 1

Party or independent councillor	
Name of signatory	
Position	
Signature	
Place and date	
Witness: name and signature	

Party 2

Party or independent councillor	
Name of signatory	
Position	
Signature	
Place and date	
Witness: name and signature	

Party 3

Party or independent councillor	
Name of signatory	
Position	
Signature	
Place and date	
Witness: name and signature	

Party 4

Party or independent councillor	
Name of signatory	
Position	
Signature	
Place and date	
Witness: name and signature	

Party 5

Party or independent councillor	
Name of signatory	
Position	
Signature	
Place and date	
Witness: name and signature	

Party 6

Party or independent councillor	
Name of signatory	
Position	
Signature	
Place and date	
Witness: name and signature	

Party 7

Party or independent councillor	
Name of signatory	
Position	
Signature	
Place and date	
Witness: name and signature	

ANNEXURE A. OUR PRIORITIES FOR THIS MUNICIPALITY

Completed together before signing and reviewed every year. Each priority states where we start, what we aim for and by when, who leads, and how it is paid for.

Priority and area (ward or settlement)	Where we start	Target and date	Who leads	Cost and source of funds
Basic services, infrastructure repairs and investment				
Affordability and developmental support for the indigent				
Water, sanitation and human settlements				
Land, housing and the redress of apartheid spatial planning				
Jobs, industrialisation and local enterprise				
Safety, including action against gender-based violence and femicide, and climate readiness, including the anticipated El Niño season				
Good governance and oversight				
Black economic empowerment and economic transformation				
Persons living with disabilities, the youth, the elderly, women and traditional leaders				

Initials: _____

ANNEXURE B. OFFICES AND REPRESENTATION

Completed for the offices that exist in this municipality. It records which party nominates to each office. The council elects or appoints as the law provides.

Office or committee	Party that nominates	Nominee and portfolio	Notes
Speaker			
Mayor or Executive Mayor			
Deputy Mayor or Executive Deputy Mayor (where the office exists)			
Chief Whip			
Executive or mayoral committee: members and portfolios			
Chairperson of the public accounts committee			
Other committees and chairpersons			
Representatives to the district council (where applicable)			

Initials: _____

ANNEXURE C. THE PARTIES AND THEIR REPRESENTATIVES

For each party: its seats in the council; whether it sits in the government of the council or supports it from outside under Article 13; its representative and alternate on the Co-operation Council; the senior leader who acts for it under Article 10; and its address for notices.

Party	Seats	Co-operation Council representative and alternate	Senior leader (Article 10)	Office-bearer who writes for the party (Article 7.3)	Contact details

Initials: _____

ANNEXURE D. MATTERS COVERED BY A COMMITMENT, AND MATTERS OF FREE ACTION

Completed together before signing. The first column lists the matters on which this Accord contains a commitment, and on which a party gives the Co-operation Council forty-eight hours' written notice before speaking publicly against the agreed position. The second lists the matters on which every party acts and speaks freely, including matters of party policy, national and provincial politics, and any matter not dealt with in this Accord. Where the two columns are silent, a party acts freely.

Initials: _____

ANNEXURE E. THE INFRASTRUCTURE OF THIS MUNICIPALITY

Completed together before signing, and reviewed every year. This Annexure is the factual record of what exists on the ground in this municipality: what has been built and handed over, what is being built, what is paid for and not yet started, and what is standing and failing for want of maintenance. It is compiled from the council's asset register, its audited annual financial statements and its allocations under the Division of Revenue Act for the relevant years, and not from any party's campaign material. Where a figure cannot be sourced to one of those three, the row is left blank and marked "to be verified". Each grant is named exactly as it appears in the Division of Revenue Act for the year in which it was allocated.

E.1 BUILT AND HANDED OVER IN THE LAST FIVE YEARS

Project and where it is	Service	Value and source of funds	Date handed over	Who built it, and who maintains it

E.2 UNDER CONSTRUCTION

Project and where it is	Service	Value and source of funds	Started, and due	Percentage complete, and who is building it

Project and where it is	Service	Value and source of funds	Started, and due	Percentage complete, and who is building it

E.3 FUNDED AND NOT YET STARTED

Project and where it is	Service	Value and source of funds	Year allocated	Why it has not started, and the date it will

E.4 THE MAINTENANCE AND REFURBISHMENT BACKLOG

Asset and where it is	Service	Condition, and households affected	Cost to repair, and source of funds	Date it will be done

The service column takes one of: water; sanitation; electricity; roads and storm water; human

settlements; solid waste; public facilities; public transport; information and communication technology. The source of funds column names the grant, the department or the institution exactly — a municipal infrastructure grant, a water services or bulk water grant, the electrification programme, an urban settlements or informal settlements grant, a public transport grant, a provincial or national department, the council's own revenue, a development finance institution, or a private contribution — and gives the financial year.

E.5 NATIONALLY FUNDED UNDERTAKINGS IN THIS MUNICIPALITY

Completed only where a nationally funded undertaking runs in this municipality. The report to the National Executive Committee of 23 November 2026 identifies the following, and where this Accord is for one of the municipalities named, the row is carried into E.1, E.2 or E.3 according to its stage. Where this municipality is not named below, the parties record any other nationally funded undertaking running here on the same terms.

Municipality	The undertaking	Service	What the parties record
eThekwini	The Presidential intervention in the metropolitan municipality	Water, sanitation and infrastructure restoration	Its scope, its value, its reporting line and the date on which it ends
Emfuleni	The national intervention in the Vaal wastewater system	Sanitation and wastewater treatment	Its scope and value, and the undertaking that the administration of nationally funded work is not placed with a party that did not intervene on it
KwaZulu-Natal municipalities	The bulk water schemes and the corridor investments of the nationally funded pipeline in that province	Bulk water, roads and economic infrastructure	Which schemes fall in this municipality, their value and their completion dates
Emalahleni and Steve Tshwete	The just transition programme administered from the coal councils	Energy, water and economic infrastructure	The projects, the jobs attached to them, and the date of each milestone

How this Annexure is used. The first hundred-day commitments at 3.1 are drawn from E.2 and E.3, because those are the projects that can be finished or started inside a hundred days. The ward-by-ward repair programme at 3.2 is drawn from E.4. The quarterly public account at 11.2 reports against all five tables, line by line, with the reason for every slipped date. A project that stands in E.3 for two successive years without starting is placed on the agenda of the Co-operation Council with the responsible official present.

Initials: _____



A BETTER LIFE FOR ALL

Issued by the African National Congress, ***Headquarters,***
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